

## Report to the NHS Somerset Integrated Care Board on 30 March 2023

<b>Title: Chief Executive's Report</b>	<b>Enclosure C</b>
--	------------------------

Version Number / Status:	v1
Executive Lead	Jonathan Higman, Chief Executive
Clinical Lead:	Not applicable
Author:	Jonathan Higman, Chief Executive

### Summary and Purpose of Paper

This paper sets out key items for the Board to note and discuss, arising since the last meeting of the Integrated Care Board (NHS Somerset) on 26 January 2023. It focuses on relevant changes in the National context and highlights key issues to note pertaining to the Somerset Integrated Care System.

### Recommendations and next steps

The Board is asked to **Note and Discuss** the Chief Executive's report.

### Impact Assessments – key issues identified

<b>Equality</b>	Access to Primary Care services for the population previously served by Springmead surgery			
<b>Quality</b>	Potential quality risks associated with the demand pressures being experienced across the system and the closure of Springmead surgery			
<b>Privacy</b>	None, this is a public report			
<b>Engagement</b>	Public and Staff engagement via NHS 75 and the NHS Staff Surgery			
<b>Financial / Resource</b>	No direct financial issues highlighted in the report			
<b>Governance or Legal</b>	None identified			
<b>Risk Description</b>	None identified			
<b>Risk Rating</b>	Consequence	Likelihood	RAG Rating	GBAF Ref
	-	-	-	-

# CHIEF EXECUTIVE'S REPORT

## 1 INTRODUCTION

- 1.1 This report provides a summary of key items of strategic and operational note for the ICB Board for the first period since its last meeting on 26 January 2023.

## 2 NATIONAL CONTEXT

### **NHS England mergers with NHS Digital and Health Education England**

- 2.1 On 1 February 2023, NHS England and NHS Digital legally merged in the first step towards creating a new, single organisation to lead the NHS in England.
- 2.2 The move brings the NHS' national data and technology expertise into one organisation, creating a closer link between the collection and analysis of data to help drive improvement in patient outcomes.
- 2.3 The merger of NHS Digital and NHS England comes ahead of the incorporation of the body responsible for the education and training of the health workforce – Health Education England – into the new NHS England on 1 April 2023.
- 2.4 The integration of NHS Digital, Health Education England and NHS England will put workforce, data, digital and technology at the heart of plans to transform the NHS, enabling better, more joined-up decision-making at system, regional and national levels, and aims to deliver more effective and efficient use of collective resources.

### **NHS 75 – Help to create our Somerset Story**

- 2.5 On Wednesday 5 July 2023 the NHS will be celebrating its 75<sup>th</sup> Birthday.
- 2.6 Formed at a time of great uncertainty in 1948 but created with optimism and hope the founding principles of the NHS remain as relevant and valued today as they did then. While a lot has changed over the past seven decades, the NHS has remained a constant in all our lives – a true British institution. One we should all be incredibly proud to be a part of.
- 2.7 Today the NHS in Somerset treats more patients than ever before and none of it would be possible without the skill, dedication, and compassion of everyone who works across the county to support patients.
- 2.8 In preparation for the celebrations the NHS in Somerset is building a set of stories showcasing people who are currently working in all different parts of the service. All colleagues play a vital role, day in, day out, but this is an opportunity to recognise the role everyone plays in the NHS.

2.9 We are working across the system to build up a picture to see how things have changed. So, if you would like to share your story, we encourage you to get in touch – help us to build a picture of Somerset from across the years so we can celebrate all that we have achieved.

2.10 Share your story via [somicb.communications@nhs.net](mailto:somicb.communications@nhs.net)

### **3 SOMERSET SYSTEM**

#### **Operational Overview**

3.1 NHS and Social Care services in Somerset have remained under significant pressure throughout the period from Christmas.

3.2 In addition to the traditional demand pressures associated with the Winter period, the system has experienced periods of pressure from COVID and other winter viruses, together with the on-going impact of industrial action.

3.3 It is encouraging that an offer has been agreed which aims to settle the nursing and ambulance service industrial action and robust plans were put in place across the system which effectively managed the risks associated with the first period of action by junior doctors. However, concern remains around the action notified for the period 11-15 April, which comes on the back of the four-day Easter weekend.

3.4 The performance impact of the pressures is highlighted in the integrated board assurance report. However, it is worth noting that, despite the pressure on the urgent and emergency care pathways, good progress has been made in the ambition to reduce elective waiting times with the system predicting that the number of people waiting over 78 weeks for elective treatment will be approximately 360 cases ahead of plan at the end of March 2023.

3.5 The NHS and Social Care in Somerset have also been working to reduce the number of people waiting in hospital for their onward care needs to be met. Despite this the number of people waiting has remained a significant challenge throughout the Winter period. A workshop was held in early March at which a set of principles were agreed that will underpin a revised and simplified intermediate care service. Work to design and implement this will be a priority into the first period of the new financial year.

#### **NHS Staff Survey 2022**

3.6 The results of the NHS Staff Survey were published on 9 March 2023. The NHS Staff Survey is one of the largest workforce surveys in the world and has been conducted every year since 2003. The survey offers a snapshot of how people experience their working lives.

3.7 All statutory organisations in Somerset have a track record of delivering strong results and this year is no different with Yeovil District Hospital NHS Foundation Trust and Somerset Foundation Trust being ranked the

highest in the Southwest in the headline measure of staff “agreeing” or “strongly agreeing” that they would recommend those organisations as a place to work.

3.8 On the same metric NHS Somerset ranked 4<sup>th</sup> best of the 42 Integrated Care Boards in England, with a high response rate of 79%.

3.9 NHS Somerset was amongst the best in the country in the majority of themes with an initial assessment of the more detailed data indicating the following positive themes:

- Compassionate leadership
- Positive teamwork
- Improved access to training & development
- Increased diversity & inclusion

3.10 Work is underway to engage with colleagues on the results and an action plan will be developed to address any priority areas of focus.

3.11 The full results are available via the link [Staff Survey 2022 results](#)

### **SPARK Somerset – Impact Snapshot 2022**

3.12 Attached as Appendix 1 is an infographic that provides a snapshot of all the work that SPARK Somerset has undertaken, supporting the Voluntary, Community, Faith and Social Enterprise (VCFSE) sector Somerset during 2022.

### **Closure of Springmead Surgery in Chard**

3.13 NHS Somerset took the difficult decision in February to permanently close Springmead Surgery in Chard. The closure, which took effect on Friday 24 February 2023, was a result of unsustainable staff shortages and on-going recruitment problems.

3.14 Patients of the practice were automatically transferred to Ariel Healthcare, who run the neighbouring practice, and who have worked closely with ICB colleagues to ensure a smooth transfer of care. A helpline was established to support patients effected by the change.

### **Somerset NHS Foundation Trust CQC Inspection report**

3.15 At the end of January, the Care Quality Commission (CQC) published its report into Somerset NHS Foundation Trust after it inspected the trust in September last year. Previously, the CQC inspected services based at Musgrove Park Hospital in January 2020 and community, mental health and learning disability services in October 2018.

3.16 This inspection of Somerset FT before the planned merger with Yeovil District Hospital NHS Foundation Trust provides a very good indication of the strengths of the services that the CQC inspected. The CQC inspection focused on acute wards for adults of working age and the psychiatric intensive care unit, specialist community mental health

services for children and young people and community end of life care services. It also considered how “well-led” the organisation is. Some of the CQC’s ratings from its previous inspections of the services that it did not inspect in September 2022 remain in place.

- 3.17 The trust’s overall rating remains good. It is rated outstanding for caring, good for effectiveness, responsiveness and the well-led domain, and requires improvement for safety.
- 3.18 The CQC has rated the Trusts community mental health services for children and young people (CAMHS) as outstanding and its community end of life services and our acute wards for adults of working age and psychiatric intensive care unit as good overall.
- 3.19 It is particularly pleasing to note the progress that has been made to improve and develop the CAMHS service. The CQC praised the team’s innovative approach, including working with voluntary sector partners, that has resulted in achieving a no wait list for children and young people to access the service, a decrease in referrals and therefore caseloads for staff, and better outcomes for those who did not meet the criteria to access the service.

#### **New NHS health and wellbeing hub opens in Bridgwater**

- 3.20 People from Bridgwater and the surrounding area are benefiting from a new health and wellbeing hub that has opened in the town this winter.
- 3.21 The exciting new development, which is located in the former Victoria Park medical centre building, provides a range of services for people of all ages, from pre-natal to end of life care and provides a potential model for other communities in the future.
- 3.22 The Hub is run by Somerset NHS Foundation Trust, in partnership with the Bridgwater Bay Primary Care Network. It provides equal access to health advice and a range of support for the population to empower and enable people to manage their own long-term conditions.  
<https://www.somersetft.nhs.uk/?news=new-victoria-park-health-and-wellbeing-hub-opens-in-bridgwater>

#### **Baby Friendly Initiative Gold revalidation – Somerset NHS Foundation Trust**

- 3.23 On 1 February 2023, Somerset NHS Foundation Trust was advised by the designation committee that their maternity service has maintained its Gold Baby Friendly Award.

Somerset NHS Foundation Trust was highly commended for the quality of the evidence submitted and the thorough way in which the necessary processes to embed and further develop care related to the Baby Friendly standards had been planned and implemented.

## **App trial helps to support parents of new babies in Somerset**

- 3.24 Parents of new babies in Somerset are now benefiting from an app which supports with feeding and parenting in the first 1001 days after birth.
- 3.25 The Anya app from LatchAid Ltd, is being offered to families across Somerset in the first 1,001 days of their baby's life to support with pregnancy, parenting and infant feeding.
- 3.26 The length that new mums breastfeed has doubled in the 12 NHS trusts that have introduced the Anya app – up from 3-4 weeks to 6-8 weeks. Healthcare professionals can direct expectant parents to the app store to download it for [IOS](#) or [Android](#).

## **David McClay - Chief Officer of Strategy, Digital and Integration**

- 3.27 David McClay will join NHS Somerset on 24 April 2023 as our Chief Officer for Strategy, Digital and Integration. David brings with him a wealth of experience from a career that has spanned over 20 years in a variety of roles across both the Scottish and English health systems.
- 3.28 Early in his career, David led commissioning reform in Northeast Lincolnshire where he worked closely with GP leads to introduce practice-based commissioning of acute services, engaging with local communities to develop social marketing campaigns.
- 3.29 He worked in the Scottish Government within the Improvement and Support team, leading the improvement of dementia services, involving charities, academia, and people with dementia to develop the Scottish Dementia strategy.
- 3.30 Recently he has led the production of the Sustainability and Transformation Plan for Bath, Swindon and Wiltshire, as well as the planning and digital portfolios at the Royal United Hospital in Bath - working with clinical leads to implement paperless working and task automation.
- 3.31 He sits on several national groups related to sharing digital best practice and smarter data flows.

## **Media Activity**

- 3.32 Our media report – 'In the news' is attached as Appendix 2.

**Jonathan Higman**  
**Chief Executive**  
**24 March 2023**

“ Spark have been working hard to strengthen the community infrastructure in Somerset and play a key role in co-ordinating the counties charities through the Somerset Group of Charities which has allowed strong connections, collaborations and insights to be easily captured during the last turbulent year. ”

Somerset Activity and Sports Partnership

**644 groups** have received 1:1 support



“ We have been greatly supported by Spark over the past few months ... their support has helped us communicate better with the public, funders and our volunteers and it has helped us build a robust structure for our volunteers. We are so happy that Spark is here to help us. We couldn't do what we do without them. ”

South Chard Church

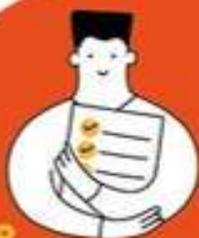


**£736,805**

raised for local groups

“ We were successful in obtaining £10,000 from Awards for All for The Thomas Poole Library to part-fund the Centre Manager post and continue its work! Thank you for all your help and proofreading my application. It made all the difference. ”

Thomas Pool Library



**428**

DBS checks completed

“ We wanted to carry out a volunteering day as it fitted perfectly with our charitable foundations' ethos of supporting social and local communities and providing young people with opportunities. Helping at ARK seemed the perfect way of combining a team building day with doing good in the local community. ”

Harmony Fire

**Spark a Change**

**116**

new groups registered on Spark a Change

“ I just wanted to say thank you very much for your email and your help. I contacted Age UK Somerset and have started volunteering with their Walk & Talk befriending scheme. I've completed one, and I've got another one booked in this week. Thanks again, I really appreciate the time you took to help me. ”

Volunteer



**985**

volunteers registered on Spark a Change



**65 groups**

received strategic funding support

“ I'm so glad that Spark is back on DBS. We were using another provider and they weren't half as good as Spark! ”

Bibic



**11** training workshops, attended by

**146** delegates

“ Thank you for such an enjoyable and profitable morning yesterday. I shall be recommending the course to my fellow trustees. ”

Trustee



**74** networking forums, attended by **1,149** delegates

“ It's been great to see the Mental Health Network established again as it brings the charity sector together in a non-judgemental way, allowing us to express ourselves in a safe environment. We are able to share a wealth of information across the board, Spark do such a great job by facilitating. ”

Heads Up

“ I'm writing to say how much I enjoy the Spark newsletter. I find the format a total joy, such easy-reading and I love the contact button after each piece. Don't go changing - we love you just the way you are. ”

SWT District Council



**859**

newsletter stories read

“ The recent Spark visioning session was very well done and really demonstrated the work you are all doing to look at how Spark moves forward and the potential for the voluntary sector to make changes in how we work together and communicate with each other. ”

Headway Somerset

**Reflect Recover Renew**

**270** participants

**13** focus groups

**24** interviews with VCSE leaders

**2** visioning sessions

**7** 'Becoming Dementia Friendly' sessions attended by **57** people from **30** different VCSE groups



# In the News

**NHS**

**Somerset**

16 January 2023 - 28 Feb 2023

Welcome to our second addition of In The News which features some of the highlights of our media coverage across Somerset. We would like to thank our colleagues across health and care who have taken the time to share their stories, especially during such a pressured time. If you have a story you'd like us to highlight, or have a colleague you think we should celebrate, please get in touch with our communications team at: [somicb.communications@nhs.net](mailto:somicb.communications@nhs.net)

This month, The Times Health Correspondent Eleanor Hayward spent two days in Somerset looking at some of our new initiatives across the county. Titled 'How NHS Somerset is revolutionising the way we care for our elderly' Eleanor describes having unprecedented access to the system. She highlights GP call centres, ready-to-go wards and doctor driven 'ambulances' to empower patients and take the pressure off A&E. Thank you to Somerset NHS FT and Somerset County Council for their hard work to make this happen.

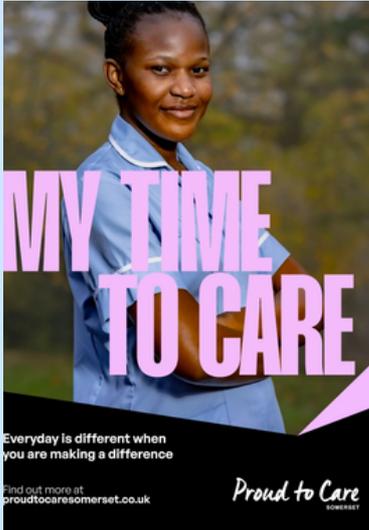
We would also like to celebrate Somerset's Proud To Care campaign launched this month. It's a shared initiative between Somerset County Council and the NHS. The stories behind the campaign are inspirational.



## **How NHS Somerset is revolutionising the way we care for our elderly**

Featured on: Times (16 million readers a month )

[Click to view media](#)



### My Time To Care Campaign

Launched on 16th January and led by Somerset County Council but supported by the NHS and the Registered Care Providers Association. Showcases a career in Social Care in Somerset.

[Click to view media](#)

[Click to view video's](#)



### Our response(s) to ongoing Industrial Action

During January and February we issued reminders to the public about the planned Industrial Action - signposting them to relevant information and guidance. We then created a specific page to support ongoing messaging.

[Click to view release](#)

[Click to view release](#)

[Click to see our webpage here](#)



### Public asked to help shape the future of acute hospital-based stroke services in Somerset

On Monday 30th January we launched our 12 week public consultation.

[Click to view release](#)

[Click to visit website](#)



## Somerset residents encouraged to get Covid booster

We issued a reminder to the public about getting their Covid-19 boosters before the scheme ended on Sunday 12 February.

[Click to view release](#)



## Closure of Springmead Surgery

We confirmed that Springmead Surgery in Chard was closing permanently. on Friday 24 February.

[Click to view statement](#)



NHS response to incident involving a bus on A39  
Tuesday 17 January 2023 A spokesperson on behalf of

## NHS Response to incident involving a bus on A39

On 17 January, we coordinated and issued a response on behalf of the NHS in Somerset.

[Click here to view statement](#)

## Somerset Urgent Community Response



We launched the campaign to raise awareness of the service and how people can be referred.

[Click to view media](#)

[Click to watch video](#)